



Utah Associated Municipal Power Systems

(UAMPS) is a political subdivision of the State of Utah that provides comprehensive wholesale electric energy, on a nonprofit basis, to community-owned power systems throughout the Intermountain West. The UAMPS membership represents 45 members from Utah, Arizona, California, Idaho, Nevada, New Mexico, Oregon and Wyoming.

FISCAL YEAR	2013	2012
Total System Energy (MWh)	5,286,267	5,442,062
UAMPS Energy Sales (MWh)	3,883,891	4,011,904
Sales to Members (MWh)	3,302,344	3,182,087
Off-System Sales (MWh)	581,547	829,817
Total System Peak (MW)	943	885

KEYS TO OUR ENERGY FUTURE

Energy is integral to virtually every facet of life; an abundant and available electrical energy supply is one of the elemental ingredients of a well-functioning modern society.

New energy technologies and innovations,

popping up everywhere on the energy landscape,

have become the keys to our energy future.

But, innovative technologies, new proposed

environmental, reliability and market regulations

introduce great uncertainty in energy forecasting,

development, efficiency and distribution. In 2013,

UAMPS staff and Board of Directors investigated and

analyzed many energy choices, with an eye toward

ensuring ample long-term supplies at reasonable

prices— despite these uncertainties.

2013 EXECUTIVE MESSAGE

industry. First, the environmental regulation juggernaut rolls on, threatening our coal-fired plants that have provided stable, reasonably-priced baseload supply for many decades. Second, reliability regulation is changing the face of our industry at a pace never seen in history. Third, market regulation is changing the way we operate our current electrical infrastructure and resource integration. These ongoing regulations provide a great deal of uncertainty and complexity as we evaluate myriad choices, both on the supply side and demand side.

with respect to UAMPS' existing and future investments. For existing investments, a cascade of new and proposed environmental regulations make decisions that were routine in the past much more difficult and

contingent upon many assumptions on how future regulations will impact UAMPS investments. The uncertain nature of future environmental regulations also interferes with UAMPS' ability to commit significant monies towards large capital projects with long-term amortization schedules. To counteract these uncertainties, UAMPS is taking an active role to inform regulators of how existing and proposed regulations are likely to impact both UAMPS' existing and potential investments.

Reliability regulation, particularly cyber security, has taken a great degree of prominence with a Presidential Executive Order mandating actions and information sharing on critical infrastructure. Power system operations and security are significant components of the national infrastructure. UAMPS is actively monitoring activities related to the federal recommendations and industry best practices. Moreover, UAMPS is committed to cyber security solutions by establishing short and long-term organization and memberwide policies for security protection of our facilities and day-to-day business systems. In addition, North American Electric Reliability Corporation reliability standards define the requirements for planning and operating the Bulk Electric System (BES) that focuses on performance, risk management and utility capabilities. A new definition of the BES will have a significant impact on UAMPS, its members and may even double the number of reliability standards with which we must comply.

Market regulation to handle the increased presence of variable energy sources such as wind and solar is being developed. One of the ways the industry is planning to address this new regulation is to develop an Energy Imbalance Market that will automatically accommodate the variability of these resources by using other resources bid into the market to make up the differences to provide a continuous supply of power.

Decisions made today will impact energy supplies and operations decades into the future, so we can't afford to make mistakes. We feel confident about the future and our members can count on adequate long term energy supply to meet the needs of their communities.

Allen Johnson
Chairman, Board of Directors

Douglas O. Hunter General Manager



occurring in an increasingly difficult regulatory environment. Policies designed to mitigate climate change and protect the environment are on a collision course with the need for increased energy production driven by population growth, an explosion of consumer electronic devices and electric vehicles. It is clear that government regulation will continue to push us toward conservation, increased efficiency, and cleaner energy – even as energy demands increase.

Our challenge remains the same: To provide electrical energy to members, at a reasonable price, in the face of increasing demand and ever more onerous regulations. Advanced technology can help us meet that challenge.

our industry:

- Technology is improving efficiency and reducing costs of alternative energy such as solar and wind, which is a positive development. The challenge is that alternative sources, such as solar and wind, despite advances, can't yet replace coal as a baseload supply. Thus, if the transition from carbon-based energy to clean energy isn't handled adroitly, consumers and businesses could see higher electricity prices.
- Technological advancements are enabling de-centralized energy production, with small-scale solar, wind and micro-hydro projects becoming more viable. Home, business and community energy projects are more feasible than ever and will increase in number.

sophisticated with forecasting energy needs. We must be careful not to under-build or overbuild.

- Exploration, extraction and development technologies, especially fracking, are increasing oil and natural gas supplies. New natural gas plants are using quick-start engines that can be online or turned off in significantly shorter time frames, enabling better management of supply and distribution.
- Smart grids and smart metering technologies are allowing consumers to be more in charge of their personal electrical use, providing opportunities to reduce consumption and costs.
- The explosion of consumer electronics products, plus the rapid expansion of electric vehicles along with economic expansion and

global demand for electrical supplies.

While all of these factors create uncertainty, they also provide opportunities. We don't want to be on the bleeding edge of innovation, but we also don't want to react too slowly. Through our SmartEnergy initiative, the UAMPS board and staff will continue to monitor and investigate these technological, regulatory and societal developments to guide UAMPS to a bright future.



KEYS TO OUR ENERGY FUTURE: ENERGY INNOVATION

n its efforts to investigate and understand future energy sources, especially baseload supply, UAMPS continues to investigate nuclear energy, and specifically, this past year, Small Modular Reactor (SMR) technology. For several years, UAMPS, through its SmartEnergy initiative, has explored nuclear energy as a carbon free resource to replace existing coal-fired plants. The importance of evaluating nuclear energy as a carbon free resource has become more pressing as federal regulation of greenhouse gas emissions from existing fossilfueled power plants moves forward.

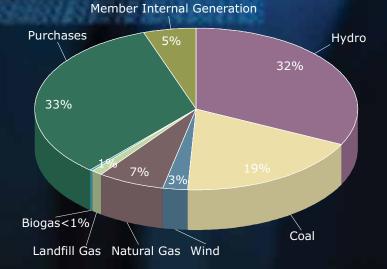
Most nuclear power plants are extremely large, very expensive to install, generate more than 1,000 megawatts of electricity and require decades for the approval process and construction. By contrast, SMR

models are simple, small and scalable. Some can be constructed in a factory and shipped to a site for installation. These innovations are projected to result in lower costs to manufacture, transport, construct, operate and maintain. Once a SMR model has been certified by the U.S. Nuclear Regulatory Commission, the approval process to receive construction and operating licenses will be greatly simplified.

UAMPS' chief concern when evaluating SMR technology is safety. Manufacturers are designing SMRs to incorporate redundant safety systems, to withstand any size earthquake, tsunami or other natural events and to naturally cool the reactor vessel using gravity-based circulation that functions in the event of total power loss.

To continue its study into the possibility of nuclear power, the UAMPS board has agreed to participate with other western utilities and state leaders in the Western Initiative for Nuclear to investigate the possible deployment of SMRs.

RESOURCE MIX



CUSTOMER PROFILES

BEAVER CITY

Number of Customers: 1,807 2012-2013 Peak: 6,018 kW 2012-2013 Energy: 27,753,304 kWh Peak Growth Rate: 25.0%

Energy Growth Rate: 15.0%

Internal Generation 2012-2013 Production: 14,671,412 kWh

Mayor: Mark Yardley

Council Members: Gary Brown, Connie Fails, Lynn Harris, Chris Smith,

UAMPS Projects: Hunter, San Juan, IPP, CRSP, Firm Power Supply, Pool, Member Services, Government and Public Affairs, Horse Butte Wind

BLANDING CITY

Number of Customers: 1.670 2012-2013 Peak: 5,740 kW 2012-2013 Energy: 27,320,406 kWh Peak Growth Rate: 8.8% **Energy Growth Rate: 0.6%** Internal Generation 2012-2013 Production: None

Mayor: Toni Turk

Council Members: David Johnson, Kelly Laws, Joe Lyman, Robert Ogle, Charles Taylor

UAMPS Projects: San Juan, CRSP, Firm Power Supply, Pool, Member Services, Government and Public Affairs, Horse Butte Wind, Natural Gas Isaac Jones

CITY OF BOUNTIFUL

Number of Customers: 16 767 2012-2013 Peak: 80,388 kW 2012-2013 Energy: 312,305,415 kWh Peak Growth Rate: 5.3% Energy Growth Rate: 10.3%

Internal Generation 2012-2013 Production: 27,797,579 kWh

Mayor: Joe L. Johnson

Council Members: Richard Higginson, Beth Holbrook, John Knight, R. Fred Moss, Thomas B. Tolman

Power Board: John Cushing, Richard Foster, David Irvine, Lowell Leishman, R. Fred Moss, Jed Pitcher, Paul Summers

UAMPS Projects: San Juan, IPP, CRSP, Craig-Mona, Pool, Member Services Government and Public Affairs

BRIGHAM CITY

Number of Customers: 7,568 2012-2013 Peak: 35,410 kW 2012-2013 Energy: 158,933,255 kWh Peak Growth Rate: 5.2% **Energy Growth Rate: 2.9%**

Internal Generation 2012-2013 Production: 7,000,555 kWh

Mayor: Dennis Fife

Council Members: Scott Ericson, Ruth Jensen, Brian Rex, Mark Thompson, Tyler Vincent

UAMPS Projects: Pool, Resource, Member Services, Horse Butte Wind

CENTRAL UTAH WATER CONSERVANCY DISTRICT

Number of Customers: None 2012-2013 Peak: None 2012-2013 Energy: None Peak Growth Rate: None Energy Growth Rate: None

Internal Generation 2012-2013 Production: 44,256 kWh

General Manager: Don Christiansen

Board of Trustees: Gary Anderson, Randy Brailsford, Kirk Christensen, David Cox, Randy Crozier, Michael Davis, Tom Dolan, Claude Hicken, Jani Iwamoto, George Jackson, Dallin Jensen, Michael Jensen, Mike McKee, Rondal McKee, Kent Peatross, Stan Smith, Gawain Snow, Mark

UAMPS Projects: CRSP, Member Services, Government and Public

EAGLE MOUNTAIN CITY

Number of Customers: 7,499 2012-2013 Peak: 26,755 kW 2012-2013 Energy: 79,441,239 kWh Peak Growth Rate: 15.5% Energy Growth Rate: 2.8%

Internal Generation 2012-2013 Production: None

Mayor: Heather Jackson

Council Members: Donna Burnham, Ryan Ireland, Nathan Ochsenhirt, John Painter, Richard Steinkopf

UAMPS Projects: Firm Power Supply, Pool, Resource, Member Services, Government and Public Affairs, Horse Butte Wind, Natural Gas

CITY OF ENTERPRISE

Number of Customers: 600 2012-2013 Peak: 1,988 kW 2012-2013 Energy: 9,093,684 kWh Peak Growth Rate: 2.3% **Energy Growth Rate: 0.7%**

Internal Generation 2012-2013 Production: None

Mayor: S. Lee Bracken

Council Members: Jared Bollinger, Darci Holt, Ron Lehm, Shalyn Nelson,

C.R. Thelin

Power Board: Mayor Lee Bracken, Michael Singleton, Adam Bowler,

UAMPS Projects: Hunter, San Juan, IPP, CRSP, Firm Power Supply, Central-St. George, Craig-Mona, Pool, Resource, Member Services, Government and Public Affairs, Horse Butte Wind

EPHRAIM CITY

Number of Customers: 2,475

2012-2013 Peak: 7,675 kW 2012-2013 Energy: 33,448,642 kWh Peak Growth Rate: 16.4% Energy Growth Rate: 19.8% Internal Generation 2012-2013 Production: 3,508,188 kWh Mayor: Dave Parrish

Council Members: Tyler Alder, Terry Lund, Don Olson, John Scott,

Richard Squire Power Board: Curt Braithwaite, Leonard McCosh, Ted L. Olson, Elizabeth Stilson, David Warren

UAMPS Projects: Hunter, IPP, CRSP, Firm Power Supply, Craig-Mona, Payson, Pool, Resource, Member Services, Government and Public

FAIRVIEW CITY

Number of Customers: 774 2012-2013 Peak: 1,640 kW 2012-2013 Energy: 8,335,182 kWh Peak Growth Rate: -0.2%

Energy Growth Rate: -2.7% Internal Generation 2012-2013 Production: None

Mayor: Jonathan Benson

Welch, Cliff Wheeler

UAMPS Projects: Hunter, IPP, CRSP, Firm Power Supply, Payson, Pool, Resource, Member Services, Government and Public Affairs, Horse Butte Wind, Natural Gas

CITY OF FALLON

Number of Customers: 4,805 2012-2013 Peak: 18.005 kW 2012-2013 Energy: 79,628,172 kWh Peak Growth Rate: 2.2% Energy Growth Rate: -0.1% Internal Generation 2012-2013 Production: None

Mayor: Ken Tedford, Jr.

Council Members: Rachel Dahl, Robert Erickson, James Richardson UAMPS Projects: Firm Power Supply, Pool, Resource, Government & Public Affairs, Horse Butte Wind

FILLMORE CITY

Number of Customers: 1,149 2012-2013 Peak: 6,654 kW 2012-2013 Energy: 36,043,489 kWh Peak Growth Rate: 2.2% Energy Growth Rate: 8.1%

Internal Generation 2012-2013 Production: None Mayor: Eugene Larsen

Council Members: Michael Holt, Judy Huntsman, Wayne Jackson, Eric Jenson, Debra Oeppinger

UAMPS Projects: Hunter, San Juan, IPP, CRSP, Firm Power Supply. Pool, Resource, Member Services, Government and Public Affairs, Horse

CITY OF FREDONIA

Number of Customers: Unavailable 2012-2013 Peak: Unavailable 2012-2013 Energy: Unavailable Peak Growth Rate: Unavailable Energy Growth Rate: Unavailable Internal Generation 2012-2013 Production: None Mayor: Jennifer Lukus

Council Members: Alvin Johnson, Dennis Riddle, Mike Waters,

Tony Zaccaria

UAMPS Projects: Firm Power Supply, Member Services

CITY OF GALLUP

Number of Customers: Unavailable 2012-2013 Peak: Unavailable 2012-2013 Energy: Unavailable Peak Growth Rate: Unavailable **Energy Growth Rate: Unavailable** Internal Generation 2012-2013 Production: None Council Members: Mike Enfield, Cecil Garica, Allan Landavazo, E. Bryan Wall **UAMPS Projects:** Pool, Member Services

HEBER LIGHT AND POWER

Number of Customers: 11,368 2012-2013 Peak: 35,205 kW 2012-2013 Energy: 162,264,996 kWh Peak Growth Rate: 10% Energy Growth Rate: 5%

Internal Generation 2012-2013 Production: 16,760,277 kWh Mayors: John C. Whiting, Charleston; David Phillips, Heber City; Connie Tatton, Midway Power Board: Jeff Bradshaw, Robert Patterson, David Phillips, Jay

Price, Connie Tatton, John Whiting

UAMPS Projects: Hunter, IPP, Firm Power Supply, Craig-Mona, Pool, Resource, Member Services, Government and Public Affairs, Resource, Horse Butte Wind

Council Members: Austin Belcher, Cody Church, Robert Nielson, Bradley HOLDEN TOWN

Number of Customers: 215 2012-2013 Peak: 476 kW 2012-2013 Energy: 1,969,439 kWh Peak Growth Rate: 8.2% Energy Growth Rate: 4.6%

Internal Generation 2012-2013 Production: None

Mayor: lim Stenhenson

Council Members: David Dallin, Jim Masner, Linda Nixon, Ross Stevens **UAMPS Projects:** Hunter, IPP, CRSP, Firm Power Supply, Pool, Resource, Member Services, Government and Public Affairs

HURRICANE CITY

Number of Customers: 5 886 2012-2013 Peak: 32,870 kW 2012-2013 Energy: 110,786,927 kWh Peak Growth Rate: 4.6%

Energy Growth Rate: 4.2% Internal Generation 2012-2013 Production: 2,922,540 kWh

Mayor: Thomas B. Hirschi Council Members: John Bramall, Pam Humphries, Mike Jensen, Kevin Tervort, Darren Thomas

Power Board: Jerry Brisk, Mac Hall, Mike Jensen, Dean Mc Neill, Charles Reeve, Terry Winter

UAMPS Projects: Hunter, San Juan, IPP, CRSP, Firm Power Supply, Central-St. George, Payson, Pool, Resource, Member Services, Government and Public Affairs, Horse Butte Wind

HYRUM CITY

Number of Customers: 2,469 2012-2013 Peak: 16,052 kW 2012-2013 Energy: 82,876,104 kWh Peak Growth Rate: 5.2% Energy Growth Rate: 6.4%

Internal Generation 2012-2013 Production: 2,274,600 kWh

Mayor: Dean Howard

Council Members: Martin Felix, Paul James, Stephanie Miller, Craig Rasmussen, Aaron Woolstenhulme

UAMPS Projects: Hunter, San Juan, IPP, CRSP, Firm Power Supply, Payson, Pool, Resource, Member Services, Government and Public Affairs, Horse Butte Wind

IDAHO ENERGY AUTHORITY INC.

Number of Customers: None 2012-2013 Peak None 2012-2013 Energy: None Peak Growth Rate: None Energy Growth Rate: None Internal Generation 2012-2013 Production: None Board of Directors President: Van Ashton

Board of Directors: Barbara Andersen, George Anderson, Van Ashton. Don Bowden, Gary Buerkle, Heber Carpenter, Bryan Case, Greer Copeland, Richard Damiano, Ken Dizes, Steve Eccles, Jake Eimers, Jo Elq, Douglas Elliott, Clay Fitch, David Hagen, Doug Hunter, Nate Marvin, Make Payne, Alan Skinner, Chad Surrage, Annie Terracciano, Brent Wallin, Jim Webb **UAMPS Projects: Pool**

CITY OF IDAHO FALLS

Number of Customers: 26,267 2012-2013 Peak: 150,178 kW 2012-2013 Energy: 718,786,079 kWh Peak Growth Rate: 11.5% Energy Growth Rate: -0.1%

Internal Generation 2012-2013 Production: 205,177,743 kWh Mayor: Jared Fuhriman

Council Members: Karen Cornwall, Thomas Hally, Ida Hardcastle, Mike Lehto, Sharon Parry, Ken Taylor **UAMPS Projects:** Firm Power Supply, Pool, Resource, Member

Services, Government and Public Affairs, Horse Butte Wind

KANOSH TOWN

Number of Customers: 257 2012-2013 Peak: 548 kW 2012-2013 Energy: 2,232,100 kWh Peak Growth Rate: -2.8% Energy Growth Rate: 0.1%

Internal Generation 2012-2013 Production: None Mayor: Ray Whitaker

Council Members: Earl Gardner, Raymond Prows, Steve Sorenson, Ginner Whitaker **UAMPS Projects:** Hunter, IPP, CRSP, Firm Power Supply, Pool, Resource, Member Services, Government and Public Affairs

KAYSVILLE CITY

Affairs, Horse Butte Wind

Number of Customers: 8 646 2012-2013 Peak: 41,886 kW 2012-2013 Energy: 144,928,225 kWh Peak Growth Rate: -0.8% Energy Growth Rate: 4.3% Internal Generation 2012-2013 Production: None Mayor: Steve Hiatt Council Members: Brett Garlick, Mark Johnson, Gil Miller, Ron Stephens, Jared Taylor

LASSEN MUNICIPAL UTILITY DISTRICT

UAMPS Projects: Hunter, San Juan, IPP, CRSP, Firm Power Supply.

Payson, Pool, Resource, Member Services, Government and Public

Number of Customers: 10,435 2012-2013 Peak: 29.317 kW 2012-2013 Energy: 133,052,229 kWh Peak Growth Rate: 0% Energy Growth Rate: 0% Internal Generation 2012-2013 Production: None President: H.W. "Bud" Bowden Board of Directors: H.W. "Bud" Bowden, Jay Dow, Fred Nagel, Richard Vial, Jess Urionaguena **UAMPS Projects:** Resource

LEHI CITY

Number of Customers: 14 360 2012-2013 Peak: 75,031 kW 2012-2013 Energy: 266,709,381 kWh Peak Growth Rate: 7.2% **Energy Growth Rate: 11.9%** Internal Generation 2012-2013 Production: None

and Public Affairs, Horse Butte Wind

Council Members: Kave Collins, Steve Holbrook, Mark Johnson. Johnny Revill, Mike Southwick **UAMPS Projects:** Hunter, San Juan, IPP, CRSP, Firm Power Supply, Craig-Mona, Payson, Pool, Resource, Member Services, Government

Number of Customers: 18,571 2012-2013 Peak: 93,022 kW 2012-2013 Energy: 467,378,680 kWh Peak Growth Rate: 3.6% **Energy Growth Rate: 7.7%** Internal Generation 2012-2013 Production: 38,145,656 kWh Mayor: Randy Watts

Council Members: Holly Daines, Tom Jensen, Herm Olson, Dean Quayle, Karl Ward Power Roard: Loren Anderson, Richard W. Anderson, Jonathan Badger, Charles Darnell, Fred Duersch, Jim Laub, Ty Measom **UAMPS Projects:** Hunter, IPP, CRSP, Firm Power Supply, Craig-Mona,

Payson, Pool, Resource, Member Services, Government and Public

LOWER VALLEY ENERGY

Number of Customers: 26,260 2012-2013 Peak: 174,801 kW 2012-2013 Energy: 686,559,611 kWh Peak Growth Rate: 1.5% **Energy Growth Rate: 1.5%** Internal Generation 2012-2013 Production: 10,237,200 kWh President: Rod R. Jensen Board of Directors: Fred Brog, Peter Cook, Rod Jensen, Ted Ladd, Dean Lewis, Linda Schmidt, Nancy Winters **UAMPS Projects:** Pool. Horse Butte Wind

MEADOW TOWN Number of Customers: 175

2012-2013 Peak: 511 kW 2012-2013 Energy: 2,060,832 kWh Peak Growth Rate: 2.0% Eneray Growth Rate: 9.2% Internal Generation 2012-2013 Production; None Mayor: Mervin Beckstrand

Council Members: Dennis Bond, Tony Cowley, Lloyd Robinson,

UAMPS Projects: Hunter, IPP, CRSP, Firm Power Supply, Pool, Member Services, Government and Public Affairs

MONROE CITY

Number of Customers: 1,016 2012-2013 Peak: 2,535 kW 2012-2013 Energy: 9,778,546 kWh Peak Growth Rate: 7.6% **Energy Growth Rate: 10.5%** Internal Generation 2012-2013 Production: 3,156,173 kWh Mayor: Kirt Nilsson

Council Members: Warren Monroe, Ed Oldroyd, Perry Payne, Troy Torgersen, Fran Washburn

UAMPS Projects: Hunter, IPP, CRSP, Firm Power Supply, Payson, Pool, Resource, Member Services, Government and Public Affairs

MORGAN CITY

Number of Customers: 1.553 2012-2013 Peak: 4,794 kW 2012-2013 Energy: 20,670,419 kWh Peak Growth Rate: 4.4% Energy Growth Rate: 2.5% Internal Generation 2012-2013 Production: None

Mayor: Jim Egbert Council Members: Shelly Betz, Mike Kendall, Ray W. Little, Tony

London, Jeff Wardell **UAMPS Projects:** Hunter, San Juan, IPP, CRSP, Firm Power Supply, Pool, Resource, Member Services, Government and Public Affairs,

MT. PLEASANT CITY

Number of Customers: 2,181 2012-2013 Peak: 4,236 kW **2012-2013 Energy:** 21,933,696 kWh Peak Growth Rate: 11.2% Energy Growth Rate: 6.2%

Internal Generation 2012-2013 Production: 5,072,779 kWh Mayor: Sandra Bialer Council Members: Justin Atkinson, Monte Bona, Ann Deuel, Jeff

McDonald, Coleen Oltrogge **UAMPS Projects:** Hunter, IPP, CRSP, Firm Power Supply, Payson, Pool, Resource, Member Services, Government and Public Affairs,

MURRAY CITY

Horse Butte Wind

Number of Customers: 17.165 2012-2013 Peak: 101,828 kW 2012-2013 Energy: 426,388,166 kWh Peak Growth Rate: 4.7% **Energy Growth Rate: 3.4%**

Internal Generation 2012-2013 Production: 9,465,368 kWh Mayor: Dan C. Snarr

Council Members: Jim Brass, Brett Hales, David Nicponski, Jared Shaver, Darren Stam Power Board: Dallas DiFrancesco, Jan Evans, Natalie Gochnour,

Steve Mever, O. Lew Wood **UAMPS Projects:** Hunter, San Juan, IPP, CRSP, Craig-Mona, Pool, Member Services, Government and Public Affairs

CUSTOMER PROFILES

NORTHERN WASCO COUNTY PEOPLE'S UTILITY DISTRICT

Number of Customers: 9.855 2012-2013 Peak: 91,250 kW **2012-2013 Energy:** 538,043,391 kWh Peak Growth Rate: -4.0%

Energy Growth Rate: -5.9% Internal Generation 2012-2013 Production: 38,564,232

President: Howard Gonser

Board of Directors: Howard Gonser, Barbara Nagle, Milton Skov,

Clay Smith, Dan Williams

UAMPS Projects: Pool, Resource, Freedom

OAK CITY

Number of Customers: 273 2012-2013 Peak: 764 kW 2012-2013 Energy: 3,263,603 kWh Peak Growth Rate: 3.9% **Energy Growth Rate: 0.9%** Internal Generation 2012-2013 Production: None

Mayor: Michael Staheli

Council Members: Ken Christensen, Craig Dutson, Jeff Lyman, Dave

UAMPS Projects: Hunter, IPP, CRSP, Pool, Resource, Member Services, Government and Public Affairs

TOWN OF PARAGONAH

Number of Customers: 259 2012-2013 Peak: 447 kW **2012-2013 Energy:** 1,934,375 kWh Peak Growth Rate: -1.3%

Energy Growth Rate: -1.0% Internal Generation 2012-2013 Production: None

Mayor: Constance Robinson

Council Members: Brady Abbott, Mark Barton, Marge Cipkar, Curl Syndergaard

Power Board: Mark Barton, Royce Barton, Bill Johnson, Greg Judd, Robbie Topham

UAMPS Projects: San Juan, CRSP, Firm Power Supply, Pool, Member Services, Government and Public Affairs, Horse Butte Wind

PAROWAN CITY

Number of Customers: 1,663 2012-2013 Peak: 3,269 kW **2012-2013 Energy:** 15,030,299 kWh Peak Growth Rate: 2.3% Energy Growth Rate: -0.1%

Internal Generation 2012-2013 Production: 1,762,000 kWh

Mayor: Donald Landis

Council Members: Alan Adams, Steve Decker, Dennis Gaedes, Troy Houston, Steve Weston

Power Board: Alan Adams, Clair Benson, Larry Overson, John

UAMPS Projects: Hunter, IPP, CRSP, Pool, Member Services, Government and Public Affairs

PAYSON CITY

Number of Customers: 5.851 2012-2013 Peak: 27,479 kW **2012-2013 Energy:** 121,053,347 kWh Peak Growth Rate: 7.1% **Energy Growth Rate: 5.9%**

Internal Generation 2012-2013 Production: 2,478,924 kWh

Mayor: Richard Moore

Council Members: JoLynn Ford, Kim Hancock, Michael Hardy, Scott Phillips, Larry Skinner

Power Board: Don Christiansen, Ron Gordon, Russell Hillman, Richard Moore, Charlie Thompson

UAMPS Projects: Hunter, San Juan, CRSP, Firm Power Supply, Craig-Mona, Payson, Pool, Resource, Member Services, Government and Public Affairs, Natural Gas

PLUMAS SIERRA RURAL ELECTRIC COOPERATIVE

Number of Customers: 7,889 2012-2013 Peak: 26,576 kW 2012-2013 Energy: 151,143,766 kWh Peak Growth Rate: 11% Energy Growth Rate: 1%

Internal Generation 2012-2013 Production: 29,803,000 kWh

President: Chris Miller

Board of Directors: Tom Hammond, Dan Kenney, Chris Miller, Ole Olsen, Ivan Randall, Bill Robinson, Dave Roberti **UAMPS Projects:** Firm Power Supply, Pool, Resource, Natural Gas

Number of Customers: 5,084 2012-2013 Peak: 16,798 kW 2012-2013 Energy: 82,021,038 kWh Peak Growth Rate: -1.6% Energy Growth Rate: -0.1%

Internal Generation 2012-2013 Production: None

Mayor: Joe L. Piccolo

Council Members: Wayne Clausing, Rick Davis, Grady Mcevoy, Lynn Miller, Kathy Hanna-Smith

UAMPS Projects: IPP, Firm Power Supply, Pool, Resource, Member Services, Government and Public Affairs, Horse Butte Wind

CITY OF SANTA CLARA Number of Customers: 2,053

2012-2013 Peak: 13.878 kW

2012-2013 Energy: 38,111,879 kWh Peak Growth Rate: 8.5% Energy Growth Rate: 4.6% Internal Generation 2012-2013 Production: 998,882 kWh Mayor: Rick T. Rosenberg **Council Members:** Jerry Amundsen, Herb Basso, Matthew Ence, Mary Jo Hafen, David Whitehead **UAMPS Projects:** Hunter, San Juan, CRSP, Firm Power Supply, Central-St. George, Payson, Pool, Resource, Member Services,

SOUTH UTAH VALLEY ELECTRIC SERVICE DISTRICT

Government and Public Affairs, Horse Butte Wind, Natural Gas

Number of Customers: 3,272 2012-2013 Peak: 13,647 kW 2012-2013 Energy: 50,806,604 kWh Peak Growth Rate: 8.74% **Energy Growth Rate: 6.91%** Internal Generation 2012-2013 Production: 9.124,800 kWh Mayor of Elk Ridge: Hal Shelley

Mayor of Woodland Hills: Steve Lauritzen

Board of Trustees: Nelson Abbott, Brent Gordon, Blair Hamilton, Steve Lauritzen, Ray Loveless, Paul Meredith, Richard Saunders **UAMPS Projects:** San Juan, CRSP, Firm Power Supply, Payson, Pool, Resource, Member Services, Government and Public Affairs

SPRING CITY

Number of Customers: 566

2012-2013 Peak: 873 kW 2012-2013 Energy: 3,057,443 kWh Peak Growth Rate: 13.5% Energy Growth Rate: 1.5% Internal Generation 2012-2013 Production: 158,100 kWh Mayor: Eldon Barnes Council Members: Scott Allred, Noel Bertelson, Boyd Mickel, Ken Nunley, Neil Sorensen

Power Board: Noel Bertelson, Dennis Erickson, Richard Hansen, George Kenzy, Neil D. Sorensen, Danny Winona

UAMPS Projects: Hunter, IPP, CRSP, Firm Power Supply, Payson, Pool, Resource, Member Services, Government and Public Affairs

SPRINGVILLE CITY

Number of Customers: 10,230 2012-2013 Peak: 57,072 kW 2012-2013 Energy: 256,615,139 kWh Peak Growth Rate: 9.2% Energy Growth Rate: 6.0%

Internal Generation 2012-2013 Production: 5,826,914 kWh

Mayor: Wilford Clyde

Council Members: Rick Child, Christopher Creer, Benjamin Jolley, Dean Olsen, Mark Packard

Power Board: Clair Anderson, Travis Ball, Tom Hawks, Benjamin Jolley, Leon Lee, Jason Miller, David Nielsen, Darren Wolz **UAMPS Projects:** San Juan, CRSP, Firm Power Supply, Craig-Mona, Payson, Pool, Resource, Member Services, Government and Public Affairs, Horse Butte Wind

CITY OF ST. GEORGE

Number of Customers: 27, 753 2012-2013 Peak: 176,220 kW **2012-2013 Energy:** 656,607,966 kWh Peak Growth Rate: 5.2% Energy Growth Rate: 4.2% Internal Generation 2012-2013 Production: 76,327,705 kWh Mayor: Daniel D. McArthur Council Members: Gilbert Almquist, Gail Bunker, Jimmy Hughes, Benjamin Nickel, Jon Pike

TRUCKEE DONNER PUBLIC UTILITY DISTRICT

UAMPS Projects: Central-St. George, Craig-Mona, Pool

Number of Customers: 13,145 2012-2013 Peak: 36,880 kW 2012-2013 Energy: 153,925,484 kWh Peak Growth Rate: 23.3% **Energy Growth Rate: 0.7%** Internal Generation 2012-2013 Production: 0 kWh

President: Jeff Bender

Board of Directors: Joseph Aguera, Jeff Bender, Bob Ellis, J. Ronald Hemig, Tony Laliotis **UAMPS Projects:** Firm Power Supply, Payson, Pool, Resource, Government and Public Affairs, Horse Butte Wind, Natural Gas

WASHINGTON CITY Number of Customers: 5,775

2012-2013 Peak: 31,470 kW

2012-2013 Energy: 102,674,952 kWh

Affairs, Horse Butte Wind, Natural Gas

Government and Public Affairs

Peak Growth Rate: 7 6% Energy Growth Rate: 4.6% Internal Generation 2012-2013 Production: 1,689,033 kWh Mayor: Kenneth Nielson Council Members: Bill Hudson, Thad Seegmiller, Kress Staheli, Ron Truman leff Turek **UAMPS Projects:** CRSP, Firm Power Supply, Central-St. George, Payson, Pool, Resource, Member Services, Government and Public

WEBER BASIN WATER CONSERVANCY DISTRICT

2012-2013 Peak: 5,089 kW **2012-2013 Energy:** 11,982,614 kWh Peak Growth Rate 108.5% Energy Growth Rate: 975.2% Internal Generation 2012-2013 Production: 17,403,100 kWh General Manager/CEO: Tage I. Flint Board of Trustees President: Eric B. Storey Board of Trustees: Kym O. Buttschardt, Jay V. Christensen, Kerry W. Gibson, Charlene M. McConkie, Scott F. Peterson, John Petroff Jr., Kyle R. Stephens, Eric B. Storey, Dave Ure **UAMPS Projects:** CRSP, Firm Power Supply, Pool, Member Services,

Operating activities	2013	2012
Cash received from customers	\$ 177,032,306	\$ 171,649,807
Cash payments to suppliers for goods and services	(130,092,747)	(134,316,747)
Cash payments to employees for services	(4,142,074)	(3,661,730)
Cash payments for ad valorem taxes	(718,804)	(918,401)
Deferred revenue	24,927,005	-
Net cash provided by operating activities	67,005,686	32,752,929
Capital and related financing activities		
Additions to utility plant and equipment	(5,922,909)	(9,913,113)
Proceeds from issuance of long-term debt	83,936,531	44,296,722
Payments for bond refunding	(83,583,513)	(39,492,035)
Principal payments on refunding revenue bonds	(7,843,000)	(11,889,000)
Interest payments on refunding revenue bonds	(8,481,419)	(8,145,804)
Bond issuance costs	(2,591,569)	(537,511)
Distribution	(4,965,442)	(2,478,718)
Net cash used in capital and related financing activities	(29,451,321)	(28,159,462)
Noncapital and related financing activities		
Draws on lines of credit	160,881,214	152,434,284
Payment on lines of credit	(159,029,796)	(159,684,284)
Outstanding checks in excess of transfers	(887,662)	887,662
Proceeds from issuance of long-term debt	102,034,334	-
Distribution	(17,121,412)	-
Payment for energy prepayment	(114,574,795)	-
Net cash (used in) provided by noncapital and		
related financing activities	(28,698,117)	(6,362,338)
Investing activities		
Net decrease in investments	3,950,995	1,362,184
Restricted assets:		
Net decrease in restricted cash	657,391	5,729,344
Net increase in investments	(14,007,204)	(6,534,240)
Investment income received	569,060	522,165
Net cash (used in) provided by investing activities	(8,829,758)	1,079,453
Increase (decrease) in cash	26,490	(689,418)
Cash at beginning of year	-	689,418
Cash at end of year	\$ 26,490	\$ _

UTAH ASSOCIATED MUNICIPAL POWER SYSTEMS

STATEMENTS OF NET POSITION

Assets		2013	2012
Current assets:			
Cash	\$	26,490	\$ -
Receivables		21,678,180	20,624,782
Prepaid expenses and deposits		5,857,972	5,278,569
Investments		4,766,809	8,717,804
Current portion of energy prepayment		5,724,341	-
		38,053,792	34,621,155
Restricted assets:			
Interest receivable		52,863	53,858
Investments		47,466,226	33,828,558
		47,519,089	33,882,416
Capital assets:		. , ,	, ,
Generation		261,347,204	255,686,727
Transmission		84,669,469	84,669,469
Furniture and equipment		1,171,210	1,089,876
rummure and equipment		347,187,883	341,446,072
Less accumulated depreciation		(180,884,163)	(164,655,364)
Less accumulated depreciation			
		166,303,720	176,790,708
Other assets:			
Unamortized bond issuance costs (net of accumulated			
amortization of \$403,000 and \$1,323,000, respectively)		3,531,051	2,825,201
Energy prepayment, less current portion		105,448,353	-
		108,979,404	2,825,201
Total assets	\$	360,856,005	\$ 248,119,480
Liabilities and net assets		2013	2012
Current liabilities:			007.662
Outstanding checks in excess of transfers		-	887,662
Accounts payable		12,753,532	9,770,134
Accrued liabilities		5,240,595	6,666,377
Lines of credit		9,401,418	7,550,000
Current portion of deferred revenue	_	1,995,179	754,028
Linkiliting wavehile from vestwisted accepts.		29,390,724	25,628,201
Liabilities payable from restricted assets:			
Accrued interest payable		3,050,175	3,106,527
Current portion of long-term debt		12,315,541	8,246,561
		15,365,716	11,353,088
Long-term debt:			
Bonds payable, less current portion		221,460,000	144,879,000
Unamortized bond discount		(208,406)	(308,487)
Unamortized bond premium		16,626,379	5,896,690
Deferred refunding changes		(737,246)	(690,943)
		237,068,727	149,776,260
Other liabilities:			
Deferred revenue, less current portion		27,945,757	5,696,773
Net costs advanced through billings to Members		46,020,089	47,205,781
		73,965,846	52,902,554
Total Liabilities		355,791,013	239,660,103
Net position:			
Net investment in capital assets		9,993,129	690,718
Restricted		7,324,005	4,472,478
Unrestricted		(12,252,142)	3,296,181
Total net position	\$	5,064,992	\$ 8,459,377

STATEMENTS OF REVENUES & EXPENSES & CHANGES IN NET POSITON

Operating Revenues	2013	2012
Power sales	\$ 160,969,130	\$ 167,932,886
Other	18,553,445	805,422
	179,522,575	168,738,308
Operating expenses:		
Cost of power	131,199,044	128,097,625
In lieu of ad valorem taxes	727,137	915,068
Depreciation	16,409,897	14,454,925
General and administrative	7,407,758	6,230,536
	155,743,836	149,698,154
Operating income	23,778,739	19,040,154
Nonoperating revenues (expenses):		
Interest income	855,920	1,668,639
Interest expense	(6,917,286)	(7,527,250)
Operating income Nonoperating revenues (expenses): Interest income	(210,595)	(276,902)
	(6,271,961)	(6,135,513)
Excess of revenues over expenses before net costs		
advanced through billings to Members	17,506,778	12,904,641
Increase (decrease) in net costs advanced through		
billings to members	1,185,691	(9,278,185)
Excess of revenues over expenses	18,692,469	3,626,456
Net assets at beginning of year	8,459,377	7,311,639
Distributions to members	(22,086,854)	(2,478,718)
Net assets at end of year	\$ 5,064,992	\$ 8,459,377







Kay Johnson BLANDING CITY



Dave Burnett
BRIGHAM CITY





Gene Shawcroft



Isaac Jones



Adam Ferre



Ted Olson



Robert Erquiaga
CITY OF FALLON, NV



Eric Larsen



Jason Norlen



Dave Imlay



Guy McBride



Jackie Flowers



William Stewart



Bruce Rigby KAYSVILLE CITY



Derck Todd



Mark Montgomery
LOGAN CITY



Daniel Peterson

MONROE CITY



Paul Simmons
MORGAN CITY



Matt Draper
MT. PLEASANT CITY



Blaine Haacke



Dwight Day
OAK CITY



Von Mellor PAROWAN CITY



Ron Crump PAYSON CITY



Nick Tatton



Jack Taylor SANTA CLARA CITY



(NOT PICTURED) Greg Sorensen
FAIRVIEW CITY Dwight Langer NORTHERN WASCO COUNTY PUD, WY



Ray Loveless SOUTH UTAH VALLEY ESD



Noel Bertelson



Leon Fredrickson



Phillip Solomon
CITY OF ST. GEORGE



Stephen Hollabaugh
TRUCKEE DONNER PUD, CA



Roger Carter
WASHINGTON CITY



Chris Hogge WEBER BASIN WC

PROJECT REVIEW

SAN JUAN PROJECT *UAMPS acquired its 7.028 percent undivided* ownership interest in Unit 4 of the San Juan Station in 1994. The San Juan Station, located northwest of Farmington, New Mexico, provides 35 megawatts of capacity and energy through a coal-fired, steamelectric generating plant. Unit 4, in commercial operation since 1979, is jointly owned by the Public Service Company of New Mexico, the city of Farmington, New Mexico, M-S-R Public Power Agency, the county of Los Alamos, New Mexico, the city of Anaheim, California, and UAMPS.

INTERMOUNTAIN POWER PROJECT Intermountain Power Agency (IPA) is a political subdivision of the state of Utah organized in 1977 by 23 Utah municipalities. IPA's Intermountain Power Project includes a two-unit, coal-fired, steam-electric generating station, with a net capacity of 1,800 megawatts. The generating station is located in Delta, Utah. UAMPS acts as a scheduling agent for those members who have called-back capacity and energy from the project pursuant to the Excess Power Sales Agreement.

COLORADO RIVER STORAGE PROJECT The Colorado River Storage Project (CRSP) is federally owned and operated by the United States Bureau of Reclamation. One purpose of CRSP is the production of hydroelectric capacity and energy. The Western Area Power Administration (Western) markets and transmits CRSP power in 15 western and central states. Western has 10,000 megawatts of capacity in 56 power plants. UAMPS acts as a single purchasing agent for our members and has a firm allocation of CRSP capacity and energy that is purchased through the Integrated Contract for Electric Services.

FIRM POWER SUPPLY PROJECT The Firm Power Supply Project manages various power supplies for participating members. The project agreement provides flexible terms for the purchase and the sale of capacity and energy from multiple resources. This project includes the wind purchase from the Pleasant Valley Wind Energy Facility through Iberdrola Energy.

CENTRAL-ST. GEORGE PROJECT The focus of the Central-St. George Project is to improve the quality and reliability of transmission service to the members in southwestern Utah. The project includes a 345 to 138 kV Central substation, 21 miles of double circuit 138 kV transmission line from the Central substation to the St. George substation, four miles of 138 kV transmission line from the St. George substation to the 138 to 69 kV River substation, 12 miles of transmission line connecting the River substation to Hurricane City and other system upgrades.

CRAIG-MONA PROJECT The Craig-Mona Project involves the transmission capability of two interconnected 345 kV transmission lines. UAMPS owns a 15 percent interest in the first segment, running west from Craig, Colorado to the Bonanza Power Plant in northeast Utah. UAMPS holds an entitlement to 54 megawatts of capacity in the second segment from Bonanza to an interconnection at Mona, Utah.

PAYSON PROJECT The Payson Project represents the Nebo Power Station, a 140 megawatt combined cycle gas-fired generating facility in Payson City, Utah. The facility began operating in June 2004. The facility includes a General Electric Frame 7EA gas turbine, a heat recovery steam generator, a steam turbine, condensers and a cooling tower along with related 138 kV and 46 kV electric substations and transmission lines and gas pipelines.

POOL PROJECT The Pool Project provides an hourly resource clearinghouse where UAMPS acts as agent for the scheduling and dispatch of resources including the purchase of any resources and/or reserves required to meet each member's electric system load, the sale of any member's resources which are deemed surplus to meet its electric system load and the utilization of transmission rights to effect resource deliveries to, and sales by, each member.

RESOURCE PROJECT Through the Resource Project, UAMPS conducts analyses and studies of new power supply and transmission projects. Additionally, through the project, UAMPS has developed its Smart Energy Efficiency Program, designed to lower energy demand and cut costs for both its members and the consumers they serve.

MEMBER SERVICES PROJECT The Member Services Project addresses community needs. Through the project, a wider buying base is available for equipment purchases or special services that improve service for the members' customers. Services may include educational programs, material purchases and customer satisfaction surveys.

GOVERNMENT AND PUBLIC AFFAIRS PROJECT Lobbying and the political considerations of the members who elect to participate in these actions fall under the Government and Public Affairs Project. Nationally and locally, UAMPS represents a strong political stance on issues related to electric utilities and the public power movement.

HORSE BUTTE PROJECT *UAMPS undertook the development,* acquisition and construction of a 57.6 MW wind farm comprised of 32 Vestas V-100 1.8 MW wind turbines and related facilities and equipment. Upon commercial operation, UAMPS sold the facility to a private investor which it has entered into a Power Purchase Agreement for the entire output of the farm. This structure provides UAMPS the lowest possible cost. The facility is located approximately 16 miles east of the City of Idaho Falls and commenced commercial operation on August 15, 2012. The project will provide UAMPS members with a long-term supply of renewable electric energy and associated environmental attributes.

NATURAL GAS PROJECT The Project was formed in 2008 to acquire economical supplies of natural gas as fuel for electric generation. Natural gas purchases may include spot, daily, monthly or short-term and prepaid transactions.

FREEDOM PROJECT *UAMPS is investigating The Dalles Dam North* Fishway Auxiliary Water Supply Intake system to accommodate an additional hydroelectric project.

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	Hunter	San Juan	ddl	CRSP	Firm Power Supply	Central – St. George	Craig-Mona	Payson	Pool	Resource	Member Services	Govt. & Public Affairs	Horse Butte Wind	Natural Gas*	Freedom
BEAVER CITY		N	N	N	N				N		N	N	N		
BLANDING CITY		N		N	N				N	N	N	N	N		
CITY OF BOUNTIFUL		N	N	N			N		N		N	N			
BRIGHAM CITY									N	N	N		N		
CENTRAL UTAH WATER CONSERVANCY DISTRICT				N							М	М			
EAGLE MOUNTAIN CITY					N				N	N	N	N	N	N	
CITY OF ENTERPRISE		N	N	N	N	N	N		N	N	N	N	N		
EPHRAIM CITY	N		N	N	N		N	N	N	N	N	N	N		
FAIRVIEW CITY			N	N	N			N	N	N	N	N	N	N	
CITY OF FALLON, NV					N				N	N		N	N		
FILLMORE CITY		N	N	N	N				N	N	N	N	N		
CITY OF FREDONIA, AZ					N						N				
CITY OF GALLUP, NM									N		М				
HEBER LIGHT AND POWER			N		N		N		N	N	N	N	N		
HOLDEN TOWN			N	N	N				N	N	N	N			
HURRICANE CITY		N	N	N	N	N		N	N	N	N	N	N		
HYRUM CITY		N	N	N	N			N	N	N	N	N	N		
IDAHO ENERGY AUTHORITY INC., ID									П						
CITY OF IDAHO FALLS, ID					П				П	N	N	П	N		
KANOSH TOWN			П	П	H				Ħ	Ħ	Ħ	Ħ			
KAYSVILLE CITY		П	N	H				N	N	H	N	H	П		
LASSEN MUNICIPAL UTILITY DISTRICT, CA										N					
LEHI CITY		П	N	П	П		N	₩	N	H	П	П	N		
LOGAN CITY			N	H	H		N		N	H	N	H			
LOWER VALLEY ENERGY, WY									H				N	N	
MEADOW TOWN			N	П	П				Ħ		П	N			
MONROE CITY				H	H			₩		П	H	H			
MORGAN CITY		П		H					H	H	H	H	П		
MT. PLEASANT CITY				H	N			N	H	H	H		H		
MURRAY CITY		П		H			П		H		H	H			
NORTHERN WASCO COUNTY PEOPLE'S UTILITY DISTRICT, OR										П					N
OAK CITY			N	П					H	H	П	П			
TOWN OF PARAGONAH		П		H	П				H		H	H	П		
PAROWAN CITY			₩	H					H		H	H			
PAYSON CITY		н		H	н		н	н	H	Н	H	H			
PLUMUS SIERRA RURAL ELECTRIC COOPERATIVE, CA					H				H	H				H	
PRICE CITY			₩						H	H	н	н	₩		
CITY OF SANTA CLARA		₩		Н		н		₩	H	H	H	H	H		
SOUTH UTAH VALLEY ELECTRIC SERVICE DISTRICT		H		H	H					H	H	H			
SPRING CITY				H	H			H	H			H			
SPRING CITY				H	H			H	H						
CITY OF ST. GEORGE							H		H						
TRUCKEE DONNER PUBLIC UTILITY DISTRICT, CA									H						
WASHINGTON CITY				H	H			H	H	H		H	H	H	
*** ** *******************************															
WEBER BASIN WATER CONSERVANCY DISTRICT															





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